This paper consists of TWO major Parts – Part - I & Part – II, The candidate is required to answer all

Part I (Comprehension)

(Total 50 Marks)

Question No:01

The Logical Framework Approach (LFA) - A simplified system for Planners.

It was developed in 1969 for the U.S. Agency for International Development (USAID) based on a worldwide study by Leon J. Rosenberg. In the years 1970 and 1971, USAID implemented that method in thirty (30) ‘Country Assistance Programmes’ under the guidance of ‘Practical Concepts Incorporated’, an organization founded by Rosenberg.

The core of the ‘Logical Framework Approach’ is the "Temporal Logic Model" that shows the inter-relationship of the Main factors of the matrix. It gives the appearance of a series of ‘Inter-connected propositions’ which explain their relationship as shown below.

- If certain Activities are implemented based on some particular Assumptions held, certain ‘Outputs’ will be delivered as anticipated.
- If those ‘Outputs’ are delivered as anticipated based on the Assumptions held, then the anticipated Purpose will be achieved.
- If the anticipated Purpose is achieved based on the particular Assumptions held, then the anticipated Goal or the Objective will be achieved.

Those are indicated as a ‘hierarchy of hypotheses’, with the Manager in Charge of the Project or the Programme who shall share responsibility with ‘higher management’ for the ‘validity of hypotheses’ beyond the ‘output’ level. That way, Rosenberg imposed the ‘Essence of Scientific Method’ to the otherwise treated as, ‘Non-Scientific endeavors.’

The Logical Framework Approach (LFA) can be used in practically any kind of an activity which needs a preparation, process and ultimate achievement, and it can be purely personal or corporate. If it is developed within an organization, it can ‘articulate’ a common interpretation of the ‘objectives of a project’ and how they are expected to be achieved.

Tracking the progress can be done against carefully defined ‘Output indicators’ for verification of achievement lined to the ‘Goal level progress’ making the evaluation a ‘simplified’ activity. That way, if it is a ‘well constructed’ Logical Framework, a knowledgeable person who looks at matters with a critical approach and a Person who advocates can be in a position to agree on exactly what the ultimate Goals to be accomplished, and how likely it can be achieved in line with the ‘programmed’ target basis as well as its capacity to achieve in line with its ‘purpose’ or the ultimate objective.
Originally, one of its purposes, the first use was to ‘identify the span of effective controls of ‘project management’. In countries where the ‘perfect governance and managerial systems’ are not in place it can become the cause for the failures. If right decisions and actions are not taken at the right time, any project can end up as a failure.

Therefore, it is of prime importance in the Planning Process to assess the actual position of the factors in a scenario which is going to be the base in a case of a Development Programme before everything else, because of the absence of awareness of the background, no planning can go right in reaching a certain Objective or a Goal.

(Text specially prepared by the Examiner)

**Question No.01.Comprehension – Multiple Choice**

*The above text is a point of view on a Management Tool used in planning. You are expected to grasp the underlying meaning of the theme and find the best answer that fits in.* - (20 Marks)

I. Logical Framework Approach was a concept introduced by;

   a) Leon J. Rosenberg of the United States.
   b) President of the United States
   c) United States Agency for International Development
   d) Practical Concepts Incorporate of Leon J Rosenberg.

II. Logical Framework Approach was used in thirty ‘Country Assistance Programmes’

   a) Under the guidance of ‘Practical Concepts Incorporated’, an organization founded by Rosenberg.
   b) Under the guidance of President of the United States
   c) Under the Governments of thirty different countries.
   d) Under the Logical Framework Analysis.

III. Logical Framework Approach was a system that evolved in USA;

   a) To identify the most logical bases for Development Planning stages through a process that would provide realistic processes to identify targets to be achieved in a progressive manner.
   b) To change the most logical bases for Development Planning stages through a process that would provide realistic processes to identify targets to be achieved in a progressive manner.
   c) To identify the most logical bases for Development Planning stages through a process that would provide realistic processes to identify targets to be achieved in a progressive manner.
   d) To identify the most logical bases for Development Planning stages through a process that would provide nearest possible processes to identify targets to be achieved in a progressive manner.
IV. The core of the ‘Logical Framework Approach’ is the "**Temporal Logic Model**" that shows;

a) The inter-relationship of the Main factors of the matrix. It gives the appearance of a series of ‘Inter - connected propositions’
b) The inter-relationship of some of the Main factors of the matrix. It gives the appearance of a series of ‘Inter - connected propositions’
c) The intra-relationship of few of the Main factors of the matrix. It gives the appearance of a series of ‘Inter - connected propositions’
d) The inter-relationship of the correct factors of the matrix. It gives the appearance of a series of ‘Inter - connected propositions’

V. The specialty in the Logical Framework Approach is that, Rosenberg imposed is;

a. The ‘Essence of Scientific Method’ to otherwise treated as ‘Scientific endeavors.’
b. The ‘Essence of Scientific Method’ to otherwise treated as ‘Specific endeavors.’
c. The ‘Essence of Scientific Method’ to otherwise treated as ‘Realistic-Scientific endeavors.’
d. The ‘Essence of Scientific Method’ to otherwise treated as ‘Non-Scientific endeavors.’

VI. Logical Framework Approach is the most logical method in planning, implementation and achieving results because;

a. It is planned through the micro targeting aimed at the following stages.
b. It is planned by recognizing the final target and then chasing targets by achieving simplified targets and As the whole process can be easily monitored.
c. Both the above ‘a’ and ‘b’
d. None of the above.

VII. ‘Logical Framework Approach’ gives a Logical background for;

a. Planning actions against time in relation to other inputs and planning the most logical Resources utilization
b. Logically possible outcome within the limitations given by a Time frame.
c. Both above ‘a’ and ‘b’.
d. None of the above.

VIII. ‘Hierarchy of Hypotheses’ is;

a. The pattern in which the contributing factors are present for functioning.
b. The system in which the contributing factors become functional at varying levels.
c. Both the ‘a’ and ‘b’ above.
d. None of the above.

IX. ‘Logical Framework Approach’ helps in determining the most logical combination of inputs in;

a. taking control of the implementation of enforcement of all the aspects of the plan at different levels as well as a whole.
b. taking control of only one aspect at a time.
c. taking control of only four aspects at a time
d. not taking control of any aspect at all.
X. “Rosenberg imposed the ‘Essence of Scientific Method’ to otherwise treated as ‘Non-Scientific endeavors.’” Means

a. Logical Framework Approach cannot discipline even a loosely planned project to become strong in pursuing a target.
b. Logical Framework Approach may discipline even a loosely planned project to become strong in pursuing a target.
c. Logical Framework Approach may not discipline even a loosely planned project to become strong in pursuing a target.
d. Logical Framework Approach can discipline even a loosely planned project to become strong in pursuing a target.

Question No.02. (Comprehension) (30 Marks)

Write Short Accounts on any Two out of the choices given below. Each Account should have a minimum of Fifteen Lines and carries 15 marks for original, grammatical and sensible expressions.

Applicable to all the questions in this section.

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I. “Need for a national Employment Drive” – According to your thinking, what are the best possibilities?

II. “Human Resources Development” – Propose a Crash Programme

III. Main factors for a Good National Master Plan

IV. What is your impression on “Logical Framework Approach” based on the Text provided under Question No.01.
Part II

This Section carries Two Questions for which you are required to present your answers resorting to your own style of presentation guided by the standard formats.

Question No.04. (25 Marks)
You are required to present an outline of your concept, showing the key points you wish elaborate.

As the “Planning Officer” attached to a District Secretariat, you are faced with the challenge to plan a ‘Rehabilitation Programme for Rice Cultivation in the district, based on your observations. It should be noted that your ideas have to be original and suitable to be incorporated into a National Plan.

Question No.05 (25 Marks)
Select one from the ‘choices’ given below. In this you will have the opportunity to prove your capacity and confidence based on your knowledge, analytical powers and your presentation skills. Your answer shall be evaluated for your level of mastery of English. It will be based mainly on your skill in expressing what you think using the appropriate structural patterns, vocabulary and your confidence in grammar.

From question to question, the standards and guidelines can vary. Therefore, the writer shall have the freedom. How logical and effective he or she becomes shall be the determining factor.

I. “A Plan based on assumptions and guesswork shall end up only as an imagination….! Do you agree?”

II. “Empowering Rural Population for National Prosperity”

III. Planning for Employment Generation is Planning for National Prosperity

IV. Economic Stability cannot be achieved only by Import Substitution.

V. How far can Mega Investment Projects help National Economy?

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